

# The Value of Information in Public Decisions

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# Motivation

- 1 Net-Benefit is widely used to rank policies.
  - Executive Order 12866 (1993): mandates agencies to “...adopt regulation only upon a reasoned determination that the benefits... justify its costs”
- 2 Cost-Benefit analysis is notoriously inaccurate.
  - Public Projects: Demand/Cost mis-measurement (Flyvberg et al)
  - Kyoto: (US) GDP loss estimates range 91 Billion - 311 Billion

# Question

- Consider a welfare maximizing regulator, uncertain about costs and benefits of environmental tax regulation.
- Firms can lobby and **possibly** block proposed regulation.
- Given a choice, should the regulator learn about the costs or benefits of regulation before choosing the tax?

# Quick Answer

- When regulated firms **can not** effectively lobby, a regulator would prefer information about benefits of regulation.
- When regulated firms **can** effectively lobby to block regulation, a regulator would prefer information about costs.

# Literature

- Olson (1964), Stigler (1971), Becker (1985):  
“Who gets regulated and why?”
- Becker (1985) is the canonical model of regulation. But there is no role for information.
- Lewis (1996): Becker with imperfect information. Optimal policy is inefficient.

# Value of Information

- The difference between the expected value of an informed decision and the expected value of an uninformed decision.

# Model

- A regulator faces an economy consisting of two firms
- The state of the economy,  $s$  is  $\{\theta_1, \theta_2, c\}$  where:
  - $\theta_i \in \{\theta_L, \theta_H\}$  is the profitability of firm  $i$ ,  
 $\theta_H > \theta_L \geq 0$ .
  - $c \in \{c_L, c_H\}$  is the social cost of pollution,  
 $c_H > c_L \geq 0$ .
- Firm  $i$  is **inefficient** if  $\theta_i < c$
- Initially the regulator knows only population frequencies.
- We maintain the following assumption:

$$Ec \geq \theta_H \geq c_L \geq \theta_L$$

# Model

- There are four “types” of regulator (four types of information):
  - 1 Fully informed.
  - 2 Knows  $(\theta_1, \theta_2)$  but not  $c$ .
  - 3 Knows  $c$  but not  $(\theta_1, \theta_2)$ .
  - 4 Knows only population frequencies.

# Model

- Regulator chooses a tax  $\tau$  to maximize expected social welfare.
- Given  $\tau$ , firms choose to exit and pay no tax or stay and pay the tax (binary production decision).
- Aggregate losses  $L$  from the tax  $\tau$ : sum of lost profit from exiting firms and taxes paid by firms remaining.
- The probability of the tax being implemented:  
 $P(L)$ ,  $P'(L) < 0$ ,  $P''(L) < 0$ .

# Model

- The contribution to social welfare of firm  $i$  conditional on implementation of  $\tau$ , is:

$$W_i = \begin{cases} \theta_i - c & \text{if } \theta_i > \tau \\ 0 & \text{if } \theta_i \leq \tau \end{cases}$$

- Then, in state  $s = \{\theta_1, \theta_2, c\}$  social welfare is:

$$\begin{aligned} \mathcal{W}(\tau, s) &= P(L(\tau, s)) \sum_i W_i \\ &\quad + (1 - P(L(\tau, s))) \sum_i (\theta_i - c) \end{aligned}$$

- Tradeoff between probability of implementation and efficiency.

# Model

**Observation:** When choosing the tax, *any type* of regulator can restrict himself to  $\tau \in \{\theta_L, \theta_H\}$ :

- A tax of  $\tau = \theta_L$  is at least as good as any tax  $\tau \in [0, \theta_L)$ .
- A tax of  $\theta_H$  yields the same expected welfare as any tax  $\tau \in (\theta_H, \infty)$ .
- A tax of  $\theta_L$  is strictly preferred to any tax  $\tau \in (\theta_L, \theta_H)$ .

# Model

The Regulator's Problem:

- Each type of information induces a probability distribution over the states
- A planner at information set  $\mathcal{I}$  solves:

$$G(\mathcal{I}) = \max_{\tau} \mathbf{E}[\mathcal{W}(\tau, s) | \mathcal{I}]$$

# Example: Information Partition

Partition induced by information about firm types  
 $\{\theta_1, \theta_2\}$ .

Event $\omega_\theta$	Probability $\mu(\omega_\theta)$
$\{\{\theta_L, \theta_L, c_L\}, \{\theta_L, \theta_L, c_H\}\}$	$\alpha^2$
$\{\{\theta_L, \theta_H, c_L\}, \{\theta_L, \theta_H, c_H\}\}$	$2\alpha(1 - \alpha)$
$\{\{\theta_H, \theta_H, c_L\}, \{\theta_H, \theta_H, c_H\}\}$	$(1 - \alpha)^2$

# Model

Three steps are needed to calculate the value of learning types or cost:

- 1 For a given type of regulator, for each information set, find the optimal tax and corresponding expected welfare  $G(\mathcal{I})$ .
- 2 Compute the expectation over information sets that can be reached with this information,  $E[G(\mathcal{I})]$ .
- 3 The value of information is the difference between this expectation and the expected payoff of a regulator who obtains no information.

# Example

Consider a regulator who learns the cost of pollution but not the types of firms.

- Regulator will observe  $\{\theta_1, \theta_2, c_L\}$  or  $\{\theta_1, \theta_2, c_H\}$ , and choose the optimal tax in either case.  $(\theta_1, \theta_2)$  remain unknown random variables.
- Compute the expected welfare over these two possible information sets.
- The difference between this expectation and the expected payoff of a regulator who knows nothing but frequencies is the value of information about social cost.

# Proposition 1

- 1 *The value of learning the types of firms is zero if firms' political power is sufficiently small.*
- 2 *The value of learning social cost of pollution is zero if the firms' political power is sufficiently large.*

# Intuition

- A *type* of information has no value iff optimal tax with the information is always the same as optimal tax with no information.
- Observation that  $\tau \in \{\theta_L, \theta_H\}$  makes things easy: for each type of information, consider each tax in turn.
- Firm types.
- Social Cost.

# Proposition 2

- 1 *Learning the social cost of pollution yields the expected full information payoff if firms' political power is sufficiently small.*
- 2 *Learning only the types of firms never yields the expected full information payoff.*

# Intuition

- A *type* of information yields full information value iff once you have the information, more information has no value.
- In other words, once regulator has one type of information, optimal tax stays the same regardless of what other information may tell him.
- Learn firm types first.
- Learn social cost first.

# Conclusion

- When firms are politically powerful, a welfare maximizing planner prefers information about costs of regulation (firm profit).
- When firms are not politically powerful, a welfare maximizing planner prefers information about benefits (social cost of pollution).
- Learn types in concentrated industries, costs in others.
- Though model is deliberately very simple, intuition generalizes.